Directors (As of June 24, 2021)





Director, Representative Executive Officer, President and CEO Yasuo Takeuchi

(Date of birth: February 25, 1957) Apr. 1980 Joined the Company Apr. 2005 General Division Manager, Olympus Medical Systems Corp. Apr. 2009 Director, Olympus Europa Holding GmbH Jun. 2009 Corporate Officer, the Company Oct. 2011 Executive Managing Director and Chairman of the Board, Olympus Europa Holding GmbH

Apr. 2012 Director, the Company (present) Senior Corporate Managing Officer, the Company Group President of Group Management Office, the Company Chairman of the Board, Olympus Corporation of the Americas (present) Director, Olympus Corporation of Asia Pacific Limited

Mar. 2013 Administrative Board and Managing Director, Olympus Europa Holding SE

Apr. 2015 Head of Corporate Management Office, the Company



Apr. 2016 Director, Vice President, the Company

Apr. 2019 Representative Director, the Company

Company (present) Jun. 2019 Representative Executive Officer,

Company

the Company

Chief Financial Officer (CFO), the

President, the Company Chief Executive Officer (CEO), the

President, the Company (present)

Chief Regional Representative Officer,

Director, Executive Officer and Chief Administrative Officer

Stefan Kaufmann

(Date of birth: January 24, 1968)

Sep. 1990 Various roles in operational and strategic HR functions, Karstadt AG

Oct. 2000 Head of HR Development, Thomas Cook May 2003 General Manager, Human Resources, Olympus Europa GmbH (currently Olympus Europa SE & Co. KG)

Apr. 2008 Managing Director Corporate Division, Olympus Furopa GmbH

Nov. 2011 Executive Managing Director, Olympus Europa SE & Co. KG

Sep. 2013 Managing Director Consumer Business, Olympus Europa SE & Co. KG

Apr. 2017 Corporate Officer, the Company Apr. 2019 Chief Administrative Officer (CAO), the

Company (present) Supervisory Board (Chairman), Olympus Europa Holding SE (present)

Jun. 2019 Director, the Company (present) Executive Officer, the Company (present)



Nobuyuki Koga

(Date of birth: September 14, 1955) Apr. 1978 Joined the Company

Apr. 2002 President and Representative Director, Shirakawa Olympus Co., Ltd.

Apr. 2006 General Manager, Human Resources Dept., the Company

Jun. 2009 Corporate Officer, the Company Director, Olympus Medical Systems Corp. Jul. 2009 Division Manager, Manufacturing Service

Division, Olympus Medical Systems Corp. Apr. 2010 President and Representative Director,

Aizu Olympus Co., Ltd. Apr. 2014 Division Manager, Corporate Service

Division, the Company Jun. 2017 Standing Audit & Supervisory Board

Member, the Company Jun. 2019 Director, the Company (present)



Outside Director

Sumitaka Fujita

(Date of birth: December 24, 1942)

Apr. 1965 Joined ITOCHU Corporation Jun. 1995 Director, ITOCHU Corporation Apr. 1997 Managing Director, ITOCHU Corporation Apr. 1998 Representative Managing Director,

ITOCHU Corporation Apr. 1999 Representative Senior Managing Director, ITOCHU Corporation

Apr. 2001 Representative Executive Vice President, ITOCHU Corporation

Apr. 2006 Representative Vice Chairman, ITOCHU Corporation

Jun. 2006 Vice Chairman, ITOCHU Corporation Jun. 2007 Director, Orient Corporation

Jun. 2008 Senior Corporate Adviser, ITOCHU Corporation

Director, Furukawa Electric Co., Ltd. Audit & Supervisory Board Member, NIPPONKOA Insurance Company, Limited (currently Sompo Japan

Insurance Inc.) Jun. 2009 Director, Nippon Sheet Glass Co., Ltd. Apr. 2010 Director, NKSJ Holdings, Inc. (currently

Sompo Holdings, Inc.) Jun. 2011 Chairman, Japan Association for CFOs (present)

Apr. 2012 Director, the Company (present)

< Important concurrent positions> Chairman, Japan Association for CFOs



Outside Director

Susumu Kaminaga

(Date of birth: December 3, 1946)

May 1969 Joined Sumitomo Precision Products Co., Ltd.

Mar. 1995 Representative Director, Surface Technology Systems Ltd.

Jun. 2000 Director, Sumitomo Precision Products Co., Ltd.

Jun. 2002 Managing Director, Sumitomo Precision Products Co., Ltd. Jun. 2004 President, Sumitomo Precision Products

Co., Ltd. Jun. 2012 Adviser to the Board, Sumitomo Precision

Products Co., Ltd.

Oct. 2012 Representative Director & Chief Executive, SK Global Advisers Co., Ltd.

Dec. 2012 Director, DEFTA Capital Inc. (present)

Jun. 2016 Director, the Company (present) May 2019 Chairman, The Japan Institute of Electronics Packaging

Jun. 2020 Member of the Board, Toray Industries, Inc. (present)

<Important concurrent positions> Representative Director & Chief Executive, SK Global Advisers Co., Ltd. Director, DEFTA Capital Inc.

Member of the Board, Toray Industries, Inc.

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Directors



Outside Director

Tetsuo Iwamura

(Date of birth: May 30, 1951) Apr. 1978 Joined Honda Motor Co., Ltd. Jun. 2000 Director, Honda Motor Co., Ltd. Apr. 2003 President and Director. Honda South America Ltda. President and Director, Moto Honda da Amazonia Ltda. President and Director, Honda Automoveis do Brasil Ltda. Jun. 2006 Managing Director, Honda Motor Co.,

Apr. 2007 President and Director, Honda North America, Inc.

President and Director, American Honda Motor Co., Inc.

Jun. 2008 Senior Managing Director, Honda Motor Co., Ltd.

Apr. 2011 Senior Managing Officer and Director, Honda Motor Co., Ltd.

Jun. 2011 Senior Managing Officer, Honda Motor Co., Ltd.

Executive Vice President, Executive Apr. 2012 Officer, Honda Motor Co., Ltd. Jun. 2012 Representative Director, Honda Motor

Co., Ltd. Apr. 2013 Risk Management Officer, Honda Motor

Co., Ltd. Apr. 2014 Corporate Brand Officer, Honda Motor Co., Ltd. Chairman and Director, American Honda

Motor Co., Inc. Jun. 2017 Director, the Company (present)



Outside Director

Yasumasa Masuda

(Date of birth: February 27, 1957)

Apr. 1980 Joined Fujisawa Pharmaceutical Co., Ltd. (currently Astellas Pharma Inc.)

Jun. 2008 Corporate Executive, Vice President, Corporate Finance & Control, Astellas Pharma Inc.

Jun. 2011 Corporate Executive, Vice President, Corporate Finance & Control, and Chief Financial Officer, Astellas Pharma Inc.

Apr. 2012 Corporate Executive, Vice President and Chief Financial Officer, Astellas Pharma

Jun. 2012 Senior Corporate Executive, Senior Vice President and Chief Financial Officer, Astellas Pharma Inc.

Apr. 2017 Senior Corporate Executive, Senior Vice President and Assistant to President, Astellas Pharma Inc.

Jun. 2017 Independent Non-Executive, Deloitte Touche Tohmatsu LLC* (present)

Jun. 2018 Independent Non-Executive, Deloitte Tohmatsu LLC* (present) Director, the Company (present)

<Important concurrent position> Independent Non-Executive, Deloitte Touche Tohmatsu LLC' Independent Non-Executive, Deloitte Tohmatsu LLC*

*Resigned on July 17, 2021



Outside Director

Atsushi Iwasaki

(Date of birth: January 9, 1959)

Nov. 1990 Joined Century Audit Corporation (currently Ernst & Young ShinNihon LLC) Mar. 1991 Registered as certified public accountant Mar. 1997 Registered as real estate appraiser

Partner, Century Audit Corporation Dec. 1997 (currently Ernst & Young ShinNihon LLC)

Sep. 2005 Chief, Iwasaki CPA Office (present)

Jun. 2013 Director, ISEKI & CO., Ltd. (present)

Jun. 2015 Audit & Supervisory Board Member, NH Foods Ltd.

Outside Audit & Supervisory Board Jun. 2016 Member, the Company

Jun. 2019 Director, NH Foods Ltd. (present) Director, the Company (present)

<Important concurrent positions> Chief, Iwasaki CPA Office Director, ISEKI & CO., Ltd. Director, NH Foods Ltd.



Outside Director

D. Robert Hale

(Date of birth: December 21, 1984)

Sep. 2007 Joined the Parthenon Group (currently EY-Parthenon)

Jan. 2009 Assigned as Analyst to Strategic Value Capital, an investment subsidiary of The Parthenon Group

Senior Associate, The Parthenon Group Jun. 2009 May 2010 Principal, The Parthenon Group

Jan. 2011 Joined ValueAct Capital Management L.P. Dec. 2012 Vice President, ValueAct Capital

Management L.P. May 2014 Partner, ValueAct Capital Management L.P. (present)

Director, MSCI Inc. Mar. 2015

Aug. 2015 Director, Bausch Health Companies Inc.

Jun. 2019 Director, the Company (present) Jun. 2021 Director, JSR Corporation (present)

<Important concurrent positions> Partner, ValueAct Capital Management L.P. Director, JSR Corporation



Outside Director

Jimmy C. Beasley

(Date of birth: April 6, 1963)

Mar. 1986 Territory Manager, Roche Laboratories (Division of Hoffman La Roche)

Jun. 1989 Various roles of increasing responsibility in sales and marketing including Vice President of Sales and Marketing, Bard Access Systems Division, C.R. Bard Inc.

Jun. 2003 President, Bard Access Systems Division, C.R. Bard Inc.

Apr. 2007 President, Bard Peripheral Vascular Division, C.R. Bard Inc.

Group Vice President, C.R. Bard Inc. May 2009 Group President, C.R. Bard Inc. Jun. 2013

May 2018 Consultant and Executive Advisor to ValueAct Capital Management L.P.*

Jun. 2019 Director, the Company (present)

*The executive advisor role is a consulting role to ValueAct Capital Management L.P.: it is not an employee position. This consulting agreement finished at the end of March 2019.



Outside Director

Sachiko Ichikawa

(Date of birth: January 17, 1967)

Apr. 1997 Registered as attorney Joined Tanabe & Partners

Jan. 2005 Registered as attorney of the State of New York

Nov. 2009 Statutory Auditor, The Board Director

Training Institute of Japan Partner, Tanabe & Partners (present) Jan. 2011

Jun. 2015 Director, ANRITSU CORPORATION Director, The Board Director Training Institute of Japan

Apr. 2018 Registered as certified public accountant of the U.S.A.

May 2018 Corporate Auditor, Ryohin Keikaku Co., Ltd. (present)

Statutory Auditor, The Board Director Jun. 2020 Training Institute of Japan (present)

Director, Tokyo Electron Ltd. (present) Jun. 2021 Director, the Company (present)

<Important concurrent position> Partner, Tanabe & Partners Corporate Auditor, Ryohin Keikaku Co., Ltd Statutory Auditor, The Board Director Training Institute of Japan Director, Tokyo Electron Ltd.